



U.S. Department
of Transportation
**Federal Aviation
Administration**

Air Carrier Certificate

This certifies that

Gulf & Caribbean Cargo, Inc.
6860 S. Service Drive
Waterford, Michigan 48327

has met the requirements of the Federal Aviation Act of 1958, as amended, and the rules, regulations, and standards prescribed thereunder for the issuance of this certificate and is hereby authorized to operate as an air carrier and conduct common carriage operations in accordance with said Act and the rules, regulations, and standards prescribed thereunder and the terms, conditions, and limitations contained in the approved operations specifications.

This certificate is not transferable and, unless sooner surrendered, suspended, or revoked, shall continue in effect indefinitely.

By Direction of the Administrator.

David E. Hanley

(Signature)

Manager, Flight Standards Division
(Title)

Certificate number: VGCA837T

Reissued: October 7, 2004

Effective date: August 16, 1995

Issued at: GL23

Great Lakes Region

(Region/Office)